

### Your Budget: What It Isn't

- 1. Something you do once and put away
- 2. A license to spend what you don't have



### Your Budget: Why it's Supes Important

- You will be empowered by knowing where our money comes and goes
- You will realize what income felt worth your time and what didn't, same with expenses



### Your Budget: Keys to Success

1

Don't overcomplicate it

2

Do a budget v actual monthly + share w board

3

Budget expenses high and income low

4

Use QuickBooks
Online

5

<u>Pay a</u> <u>nonprofit</u> <u>bookkeeper</u>

# The Goal and Budget Lifecycle

Define S.M.A.R.T. Goals

Adjust Budget, Expectations or Goals

Gather Needed Data

Analyze Actuals
Regularly

Create a Budget

### Your Goals: Keys to Success

- Use SMART Goals
  - Membership #s, increase donations, Bout tix sales
- Keep it focused on 3 goals
- Create mechanisms to check in on goals 2x per month
- Keep practicing + learning goal setting is a muscle

### Build Your Budget



## RCR's Budget Finance Committee (BFC)

Mean – RCR Executive Director

Jamie – RCR Board Treasurer + Small Business Consultant + derby fan

Ryan – Financial Forecaster (CRO) at Gather + ex-RCR treasurer + cousin of a former skater

Brian – Budget Management for dept of Fish & Wildlife + derby fan

Julia – Professor of Finance and Real Estate at PSU + derby fan

Heather – RCR Bookkeeper + Controller at Janus Youth

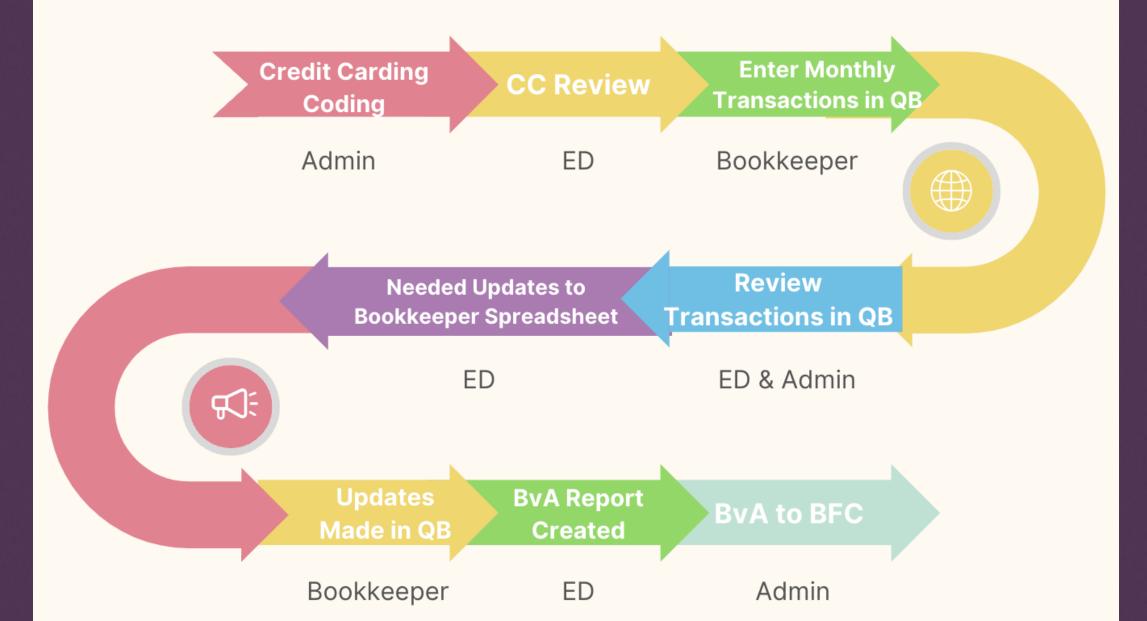
Nancy – RCR Operations Specialist

### Things I Wish I Had Known or Did Earlier

- I hired the best NPO bookkeeper + accountant I could afford
- Kept our chart of accounts more compact by using classes
  - Classes are budgeting 201!
- Created and documented our financial checks and balances
  - Who deposits money and pays bills?
  - Who enters transactions into QuickBooks?
  - Who reviews the books monthly?

These should not be the same person.

#### **Monthly Financial Review**



Your Chart of Accounts

## The Basic Budget

Revenue	Amount	
General donations	\$2,500	
Appeals	\$1,500	
Monthly giving	\$1,200	
Fall gala	\$4,500	
Program fees	\$15,000	
In-kind donations	\$5,000	
	Total revenue	\$29,700
Expenses	Amount	
Salaries	\$17,000	
Payroll taxes	\$5,000	
Insurance	\$500	
Marketing & PR	\$500	
Office supplies	\$350	
Postage & Printing	\$400	
Professional services	\$1,500	
Program supplies	\$2,050	
Technology & Phone	\$1,500	
Travel & Mileage	\$900	
	Total expenses	\$29,700
	Net gain/loss	\$0

https://getfullyfunded.com/your-new-nonprofits-first-budget/

Ir Month  13 1 13 1 13 2 13 2 13 2 13 3 13 3 13	Date Event Title  1/14/23 DH: RCR Season 14 OPENER (2_4 + 1_3) Heath 1/28/23 RCR HOMETEAMS: (GNR v. HH) 2/10/23 RCR HOMETEAMS: (HH v. HR) 2/11/23 RCR HOMETEAMS: (GNR v. BNB) 2/25/23 RCR HOMETEAMS: (BNB v. HR) 3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition 3/18/23 Buds TTeams	Saturday Friday Saturday Saturday	Bout Type  Premium Sellout Dbl Header Standard Sell Out Standard Sell Out Standard Sell Out Standard Sell Out	Tickets Sold 400 400 400 400	\$	70				h E	4240 Bout Raffles \$ 300	Total Revenue	Stipends	Payout to Others	Media \$ 1	c 40 \$	Talent \$ 200	Total Expenses	Permits	Profit
13 1 13 1 13 2 13 2 13 2 13 3 13 3 13 3	1/14/23 DH: RCR Season 14 OPENER (2_4 + 1_3) Heath 1/28/23 RCR HOMETEAMS: (GNR v. HH) 2/10/23 RCR HOMETEAMS: (HH v. HR) 2/11/23 RCR HOMETEAMS: (GNR v. BNB) 2/25/23 RCR HOMETEAMS: (BNB v. HR) 3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition	Saturday Saturday Friday Saturday Saturday Saturday	Premium Sellout Dbl Header Standard Sell Out Standard Sell Out Standard Sell Out	400 400	\$	_		_		200	\$ 300	\$ 12,770			\$ 1	40 S	200	\$ 340	¢ 200	A 16 17
13 1 13 2 13 2 13 2 13 3 13 3 13 3 13 3	1/28/23 RCR HOMETEAMS: (GNR v. HH) 2/10/23 RCR HOMETEAMS: (HH v. HR) 2/11/23 RCR HOMETEAMS: (GNR v. BNB) 2/25/23 RCR HOMETEAMS: (BNB v. HR) 3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition	Saturday Friday Saturday Saturday Saturday	Standard Sell Out Standard Sell Out Standard Sell Out	400 400	\$	_		_		200	\$ 300	\$ 12,770	l		\$ 1	40   5	200	\$ 340	L 200	4 40
2 2 2 2 3 2 2 2 3 3 2 2 2 3 3 3 2 3 3 2 3 3 2 3 3 2 3 3 2 3 4 2 3 4 2 3 4	2/10/23 RCR HOMETEAMS: (HH v. HR) 2/11/23 RCR HOMETEAMS: (GNR v. BNB) 2/25/23 RCR HOMETEAMS: (BNB v. HR) 3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition	Friday Saturday Saturday Saturday	Standard Sell Out Standard Sell Out	400		70	\$	0000					l							
2 2 2 3 3 2 3 3 3 3 3 3 3 3 3 3 3 3 4 4 2 3 4	2/11/23 RCR HOMETEAMS: (GNR v. BNB) 2/25/23 RCR HOMETEAMS: (BNB v. HR) 3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition	Saturday Saturday Saturday	Standard Sell Out		Ś			_		750						79 \$				
2 2 2 3 3 3 2 3 3 2 3 3 2 3 3 2 3 4 2 3 4 2 3 4	2/25/23 RCR HOMETEAMS: (BNB v. HR) 3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition	Saturday Saturday		400		_	\$	3,000		750		\$ 9,495				79 \$		\$ 179	\$ 300	\$ 9,316
13 3 13 3 13 3 13 3 13 4 13 4	3/4/23 RCR Rose City Wreckers vs. Rose City Wrecker 3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition	Saturday	Standard Sell Out	100		_		3,000		750		\$ 9,495				79 \$		\$ 179		\$ 9,316
23 3 23 3 23 3 23 3 23 4 23 4	3/4/23 RCR HOMETEAMS: (HH v. GNR) 3/5/23 DH: Petals and Buds Exhibition			400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
13 3 13 3 13 3 13 4 13 4	3/5/23 DH: Petals and Buds Exhibition	Saturday	Wreckers Opp / Wreck v Wreck	320	\$	40	\$	1,800	\$	700	\$ 250	\$ 6,110			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 5,931
23 3 23 3 23 4 23 4		,	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179		\$ 9,316
23 3 23 4 23 4	3/18/23 Buds TTeams	Sunday	Junior Dbl Header	320	\$	25	\$	3,200	\$	325	\$ 175	\$ 4,045			\$ 1	40 \$	\$ 200	\$ 340		\$ 3,705
23 4 23 4	.,,	Saturday	Junior Single Header	320	\$	20	\$	3,200	\$	325	\$ -	\$ 3,865			\$ 1	40 \$	\$ -	\$ 140	\$ 300	\$ 3,725
3 4	3/18/23 RCR HOMETEAMS: (BNB vs. HR)	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179		\$ 9,316
	4/8/23 RCR HOMETEAMS: (HH vs. HR)	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
2 4	4/22/23 RCR HOMETEAMS: (GNR v. BNB)	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
.5 4	4/23/23 Buds TTeams	Sunday	Junior Single Header	320	\$	20	\$	3,200	\$	325	\$ -	\$ 3,865			\$ 1	40 \$	\$ -	\$ 140		\$ 3,725
23 5	5/13/23 RCR POSSIBLE PIGGYBACK GAME with Big O	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
23 5	5/26/23 RCR HOMETEAMS: (HR vs. GNR)	Friday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
3 5	5/27/23 RCR HOMETEAMS: (HH v. BNB)	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179		\$ 9,316
23 5	5/28/20 DH: Petals and Buds	Sunday	Junior Dbl Header	320	\$	25	\$	3,200	\$	325	\$ 175	\$ 4,045		8500	\$ 1	40 \$	\$ 200	\$ 8,840		\$ (4,795)
23 5	5/12/23 3 day Tournament (Bridge City Riot)	Friday	Special Events	ial Events	cial Eve	ents p	pecial Eve	nts Tale	cial Eve	nts Te	cial Events	\$ -		Spec	cial Eve	nts ici	al Events	\$ -	\$ 300	\$ -
23 6	6/10/23 DH: RCR HOMETEAMS: Season 15 CHAMPS	Saturday	Premium Sellout Dbl Header	400	\$	70	\$ 1	0,800	\$ 1,	200	\$ 300	\$ 12,770			\$ 1	40 \$	\$ 200	\$ 340	\$ 300	\$ 12,430
23 6	6/24/23 RCR Wheels vs. Justice	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
23 9	9/9/23 Wreckers vs.	Saturday	Standard Sell Out	400	\$	70	\$	3,000	\$	750	\$ 275	\$ 9,495			\$	79 \$	\$ 100	\$ 179	\$ 300	\$ 9,316
23 9	9/10/23 DH: Petals and Buds -Jrs. Opener	Sunday	Junior Dbl Header	320	\$	25	\$	3,200	\$	325	\$ 175	\$ 4,045			\$ 1	40 \$	\$ 200	\$ 340		\$ 3,705
23 9	9/24/23 DH: Petals and Buds -Jrs. Opener	Sunday	Junior Dbl Header	320	\$	25	\$	3,200	\$	325	\$ 175	\$ 4,045			\$ 1	40 \$	\$ 200	\$ 340	\$ 300	\$ 3,705
23 10	10/8/23 DH: Petals and Buds -Jrs. Opener	Sunday	Junior Dbl Header	320		_		3,200		325				2000		40 \$				
23 10	10/28/23 DH: Petals and Buds -Jrs. Opener	Saturday	Junior Dbl Header	320		_		3,200		325						40 \$				
	10/14/23 GNR Fundraiser Game vs.	Saturday	Standard Sell Out	400				3,000		750		\$ 9,495				79 \$				\$ 9,316
3 11	11/4/23 Wreckers vs.	Saturday	Wreckers Opp / Wreck v Wreck	320				1,800		700		\$ 6,110				79 \$				\$ 5,931
	11/18/23 Wreckers vs.	Saturday	Wreckers Opp / Wreck v Wreck	320		_		1,800		700		\$ 6,110	1000	500		79 \$			_	
	11/19/23 DH: Petals and Buds	Sunday	Junior Dbl Header	320	-	_		3,200		325						40 \$				\$ 3,705
	11/17/23 Betties Fundraiser Game vs.	Friday	Standard Sell Out	400	_	70		_				\$ 9,495	1000	500		79 \$		\$ 1,679	_	\$ 7,816
3 11	11/3/23 Hometown Throwdown	Friday	Special Events								cial Events		1000				al Events			\$ -
3 12	12/2/23 Wreckers vs.	Saturday	Wreckers Opp / Wreck v Wreck	320		40		1,800		700		\$ 6,110		Spe		79 \$			\$ 300	\$ 5,931
3 12	12/3/23 DH: Petals and Buds	Sunday	Junior Dbl Header	320		25		3,200		325		\$ 4,045				40 \$				\$ 3,705
	12/16/23 Wreckers vs.	Saturday	Wreckers Opp / Wreck v Wreck	320		40		1,800		700		\$ 6,110	1000	500		79 \$		\$ 1,679	_	
	12/15/23 High Rollers Fundraiser Game vs.	Friday	Standard Sell Out	400		70		3,000		750		\$ 9,495	1000	500		79 \$		\$ 1,679		\$ 7,816
3 #VALUE! TBD	Heathers Fundraiser Game vs.	TBD	Standard Sell Out	400		70		3,000	4	, 30	4 2/3	2 3,433	1000	300	2	13 3	, 100	2 1,0/3		1.010

А	В	С			D		Е		F		G		Н	I		J		K		L		М		N	0		Р
	Revenue												Expenses														
Month	Tickets Sold	Be: Sea			t Ticket ales	ſ	Merch		nline Ierch		chandise Sales		40 Bout affles	Total Revenue	Tra	Interleage ansfer/Stipends		yout to er Team	N	1edic	Ta	alent		ideo ductio n	Merchandise		Total penses
1	800	\$	140	\$	18,800	\$	1,950	\$	525	\$	2,475	\$	575	\$ 21,990	\$	-	\$	-	\$	219	\$	300	\$	-	\$ 1,238	\$	1,756
2	1200	\$	210	\$	24,000	\$	2,250	\$	525	\$	2,775	\$	825	\$ 27,810	\$	-	\$		\$	236	\$	300	\$		\$ 1,388	\$	1,924
3	1760	\$	225	\$	27,200	\$	2,850	\$	525	\$	3,375	\$	975	\$ 31,775	\$	-	\$	-	\$	516	\$	500	\$	-	\$ 1,688	\$	2,704
4	1120	\$	160	\$	19,200	\$	1,825	\$	525	\$	2,350	\$	550	\$ 22,260	\$	-	\$	-	\$	298	\$	200	\$	-	\$ 1,175	\$	1,673
5	1770	\$	235	\$	32,200	\$	2,975	\$	525	\$	3,500	\$	1,400	\$ 37,335	\$	-	\$	8,500	\$	892	\$	500			\$ 1,750	\$	11,642
6	800	\$	140	\$	18,800	\$	1,950	\$	525	\$	2,475	\$	575	\$ 21,990	\$	-	\$	-	\$	219	\$	300	\$	-	\$ 1,238	\$	1,756
7	0	\$	-	\$	-	\$	-	\$	525	\$	525	\$	-	\$ 525	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 263	\$	263
8	0	\$	-	\$	-	\$	-	\$	525	\$	525	\$	-	\$ 525	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 263	\$	263
9	1040	\$	120	\$	14,400	\$	1,400	\$	525	\$	1,925	\$	625	\$ 17,070	\$	-	\$	-	\$	359	\$	500	\$	-	\$ 963	\$	1,821
10	1040	\$	120	\$	14,400	\$	1,400	\$	525	\$	1,925	\$	625	\$ 17,070	\$	-	\$	2,000	\$	359	\$	500	\$	-	\$ 963	\$	3,821
11	1785	\$	175	\$	35,525	\$	3,175	\$	525	\$	3,700	\$	1,650	\$ 41,050	\$	2,000	\$	1,000	\$	892	\$	1,100	\$	1,500	\$ 1,850	\$	8,342
12	1360	\$	175	\$	20,800	\$	2,475	\$	525	\$	3,000	\$	950	\$ 24,925	\$	2,000	\$	1,000	\$	376	\$	500	\$	-	\$ 1,500	\$	5,376
	12675	170	0	\$ 2	225,325	\$	22,250	\$	6,300	\$	28,550	\$	8,750	\$ 264,325	\$	4,000	\$	12,500	\$	4,366	\$	4,700	\$	1,500	\$ 14,275	\$	41,341

### Let's Build a Budget

- Budget Template (will be linked on the RCR Resource page)
  - https://www.rosecityrollers.com/categories/news/rollerderby-resources/

# The Budget vs. Actual

Psst... this is not a secret, NPO books should be wide open

	Rose City Rollers	
Budget vs. A	ctuals: '22 Budget w/Classes - FY22 I	P&L Classes
	January - September, 2022	
	То	tal
	Actual	Budget
Income		
3910 State Grant Income	173,400.00	
4000 Contribution Revenue	138,320.51	101,043.00
5000 Earned Income	315,768.03	332,858.00
5210 Member Dues	145,986.53	170,480.00
5810 Fundraising Events	2,445.25	36,000.00
Miscellaneous Income	110.00	
Total Income	\$ 776,030.32	\$ 640,381.00
Cost of Goods Sold		
Cost of Goods Sold	37,303.62	25,172.94
Total Cost of Goods Sold	\$ 37,303.62	\$ 25,172.94
Gross Profit	\$ 738,726.70	\$ 615,208.06
Expenses		
7200 Payroll Expenses	400,717.43	404,405.10
7500 Professional Fees	62,011.49	25,914.00
8200 Facilities & Equipment	79,070.31	52,224.94
8400 Bout Costs	15,703.82	18,990.00
8500 Insurance	7,092.98	4,250.00
8570 Advertising & Marketing	6,585.82	9,599.52
8600 Non-Personnel Expenses	44,260.66	34,279.00
8700 Team Expenses	1,445.00	
8800 Program Event Expense	46,170.19	20,280.00
8900 Fundraising Event Expenses	2,256.49	2,000.00
Total Expenses	\$ 665,314.19	\$ 571,942.56
Net Operating Income	\$ 73,412.51	\$ 43,265.50
Net Income	\$ 73,412.51	\$ 43,265.50

Q&A





Budget Template

(on RCR Resource page)

https://www.rosecityrollers.com/categories/ news/roller-derby-resources/



'Your NPO's First Budget"

https://getfullyfunded.com/your-newnonprofits-first-budget/





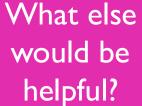
Budget Basics

https://www.wildapricot.com/blog/nonprofit -budgets#grant-proposal-budget



Chart of Accounts Info

https://www.notforprofitaccounting.net/wpcontent/uploads/2008/08/ucoa.pdf





Program Costs Info

https://www.councilofnonprofits.org/toolsresources/budgeting-nonprofits